

OCEAN TOMO

INNOVATION MANAGEMENT



The Innovation Management practice allows operating company clients to capture and guide emerging third party solutions through an outsourced venture capital service platform specific to the client's interests.

Venture Development

Ocean Tomo Venture Development allows operating company clients to capture and guide emerging third party solutions through an outsourced venture capital service platform specific to the client's interests. Cross functional Ocean Tomo teams identify diligence and direct client investments into a small portfolio of venture backed companies that promise future growth technologies. Ocean Tomo professionals direct portfolio investments to maximize the opportunity for future product, service or acquisition opportunities. Client returns are measured both through innovation access as well as financial gain. Low return R&D expense dollars are converted to high return capital gains and IP rights. Ocean Tomo limits its Venture Development clients by technology vertical to assure first look opportunities.

The Venture Development Process begins with a thorough understanding of the client company.



INVESTMENT STRATEGY DEVELOPMENT

In collaboration with the corporate development team, Chief Technology Officer and VP of Strategy, the Ocean Tomo Venture Development first formalizes the strategic objectives of the company.



INVESTMENT TARGET IDENTIFICATION

In order to inform the process of Investment Target identification, the Ocean Tomo IP Strategy Group prepares an IP Landscape as well as Competitive Landscape Analysis.



DEAL SOURCING & SUPPORT

Ocean Tomo Venture Development oversees the deal flow generation and manages the investment process. Leveraging the expertise of Ocean Tomo Valuation and Transaction advisory professionals, the team takes an integrated approach to sourcing and executing the new venture partners.



PORTFOLIO COMPANY MANAGEMENT

The Ocean Tomo Venture Development team takes an active role in managing the IP strategy development, product development and integration in addition to overall management of the portfolio companies.

The Ocean Tomo Venture Development team provides companies with an outsourced venture capital service platform that facilitates the management of strategic investments building deal flow and M&A opportunities while managing risk. Our cross-functional teams help clients manage the life-cycle of outsourced innovation integrating into the client's corporate development group to accelerate innovation through a reliable and integrated fund management structure.

Un-bundled services include:

- **Technology sourcing** – search and identification of targeted potentially disruptive technologies

- **Deal structure development & execution** (joint development agreements, joint ventures, IP licensing, IP and related know-how acquisition)
- **IP and company due diligence** including technology, HR, financial and litigation risk management assessment



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Mr. Malackowski draws from his experience as a board member of multiple early stage companies overseeing venture capital investments as well as his tenure as an entrepreneur-in-residence with one of Chicago's leading private equity firms to advise operating company clients seeking to diversify their R&D efforts. Mr. Malackowski works with firms of all size to capture, guide and protect emerging third party innovation.

License Compliance

Ocean Tomo's License Compliance is aimed at improving client revenue streams related to licensing arrangements. During resource allocation, organizations often overlook the importance of monitoring compliance with contractual arrangements, understated revenues linked to licensing arrangements are frequently missed, and license management – the controls and procedures necessary to facilitate accurate royalty reporting – is all but neglected. These disregarded mechanisms are nonetheless vital for both increasing returns on research and design and for enhancing an organization's shareholder value. As globalization and technological advances create environments where proactive attitudes are necessary, licensing matters have become a growing concern to national and international companies, as well as to universities and research foundations.

Responding to this growing concern, Ocean Tomo License Compliance assists its clients in improving revenue streams by securing compliance with licensing and other business arrangements, creating procedures to manage revenue payments and attract additional licenses. The program is a complete package of strategic license portfolio monitoring and auditing.

SERVICES PROVIDED:

- Processing of royalty remittance
- Monitoring compliance with fiscal obligations of license agreements
- Assessment of historical license fiscal compliance and identification of audit opportunities
- Commission and finance independent, third party royalty audits
- Consultation on litigation and settlement of claims for underpaid or unpaid royalties
- Facilitating additional licensing opportunities
- Identification of likely potential licensees

BENEFITS

- Maximization of return on investment from licensing of intellectual property
- Near-term and ongoing positive impact on financial performance
- Improved internal focus on core competencies and strategic opportunities
- Enhanced processes and controls to mitigate risk of negligence or breach of fiduciary duty claims
- Ensures compliance with internal audit guidelines
- No fixed expenditures or initial cash outlays



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About Ocean Tomo

Ocean Tomo LLC provides Expert Opinion, Management Consulting, and Advisory services focused on matters involving intellectual property (IP) and other intangible assets. Practice offerings address economic damage calculations and testimony; business licensing strategy and contract interpretation; trade secret reasonable measures; asset and business valuation; strategy and risk management consulting; merger and acquisition advisory; debt and equity private placement; and IP brokerage.

Ocean Tomo experts are routinely qualified in U.S. District Courts, U.S. Bankruptcy Courts, U.S. Tax Court, U.S. Court of Federal Claims, state courts, the U.S. Patent and Trademark Office Patent Trial and Appeal Board, international courts, and arbitration tribunals on questions relating to intellectual property economics. The firm's professionals have provided expert opinions on IP valuation, reasonable royalty, lost profits, price erosion, commercial success, corrective advertising, creditor allocations, Hatch-Waxman Act market exclusivity, business licensing terms including RAND obligations, venture financing, and equities of a potential injunction. The firm's experience extends to general business valuation and commercial disputes, domestic and foreign, as well as policy issues affecting international technology transfer and economic matters before the International Trade Commission.

Intangible assets comprise 90 percent of business value but are also subject to significant impairment due to enterprise and regulatory compliance risk. Our services are built upon more than three decades of experience assessing intellectual property in the most rigorous of venues. Our financial, market, scientific, and technical experts have deep experience with tangible and intangible assets protected by intellectual property. We bring a unique understanding of the contributory value of proprietary innovation to every engagement. This is the cornerstone of our business.

Subsidiaries of the firm include Ocean Tomo Investments Group, LLC, a registered broker-dealer. As a part of J.S. Held, Ocean Tomo works alongside more than 1500 professionals globally and assists clients – corporations, insurers, law firms, governments, and institutional investors – on complex technical, scientific, and financial matters across all assets and value at risk.

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About J.S. Held

J.S. Held is a global consultancy providing technical, scientific, and financial expertise across all assets and value at risk. Our professionals serve as trusted advisors to organizations facing high-stakes events demanding urgent attention, staunch integrity, clear-cut analysis, and an understanding of both tangible and intangible assets. The firm provides a comprehensive suite of products, data, and services that enable clients across industries to navigate complex, contentious, and often catastrophic situations.

In 2022, Ocean Tomo joined J.S. Held, continuing the strategic growth of the firm. Leveraging the J.S. Held team of more than 1,500 professionals around the world, our clients will now have access to J.S. Held's suite of specialized services, including:

- Construction Advisory Services
- Corporate Finance
- Economic Damages and Valuation Services
- Environmental, Health, and Safety Services
- Equipment Consulting
- Forensic Accounting
- Forensic Architecture and Engineering
- Global Investigations
- Property and Infrastructure Damage Consulting
- Surety Services

Headquartered in New York, J.S. Held has offices across the United States, Canada, Latin America, Europe, Asia Pacific, and the Middle East.

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